

VISION 2023

FORT SMITH PUBLIC SCHOOLS

**A Vision for 2023 and beyond
A Budget for 2017-2018**

**Fort Smith Public Schools
2017-2018 Budget
Starting Point**

The Four Factors of Funding

Student Count

14,270.41	3rd Quarter Average ADM (average daily membership) for FY17
10,315	Free & Reduced Count on October 3, 2016
71.93%	Free & Reduced Percentage for FY17

State Foundation

\$6,713	Funding Rate for FY18 (1.01% increase)
\$1,051	NSL Rate for FY18 (70% - 89% tier of funding)

Assessed Value

\$1,526,293,767	Assessed Value for 2016 (2.88% increase)
\$55,709,722	Tax Due in 2017
97.4287%	Collection Rate (Estimated)

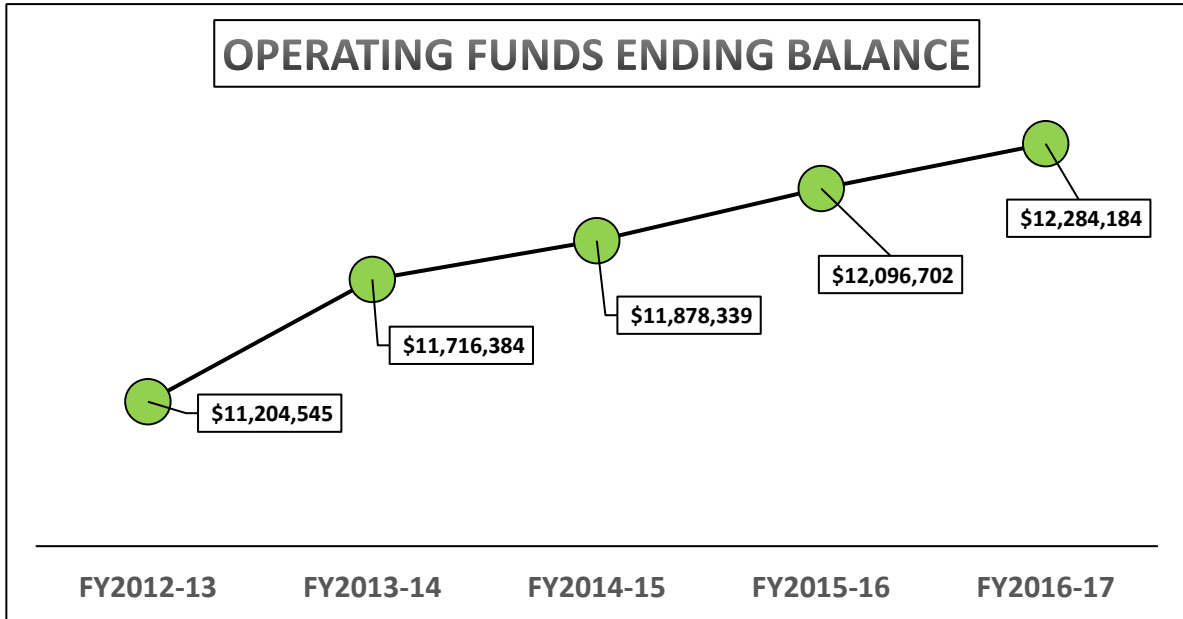
Millage Rate

36.50	Unchanged since 1987
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Legend of Funds

Fund 1	Teachers Salary Fund
Fund 2000/2001	Local & state operations (matrix formula)
Fund 2	Operating Funds (includes state grants & Operating Fund)
Fund 3	Capital Projects Fund
Fund 4	Debt Service Fund
Fund 6	Federal Funds
Fund 7	Activity Funds
Fund 8	Child Nutrition Funds

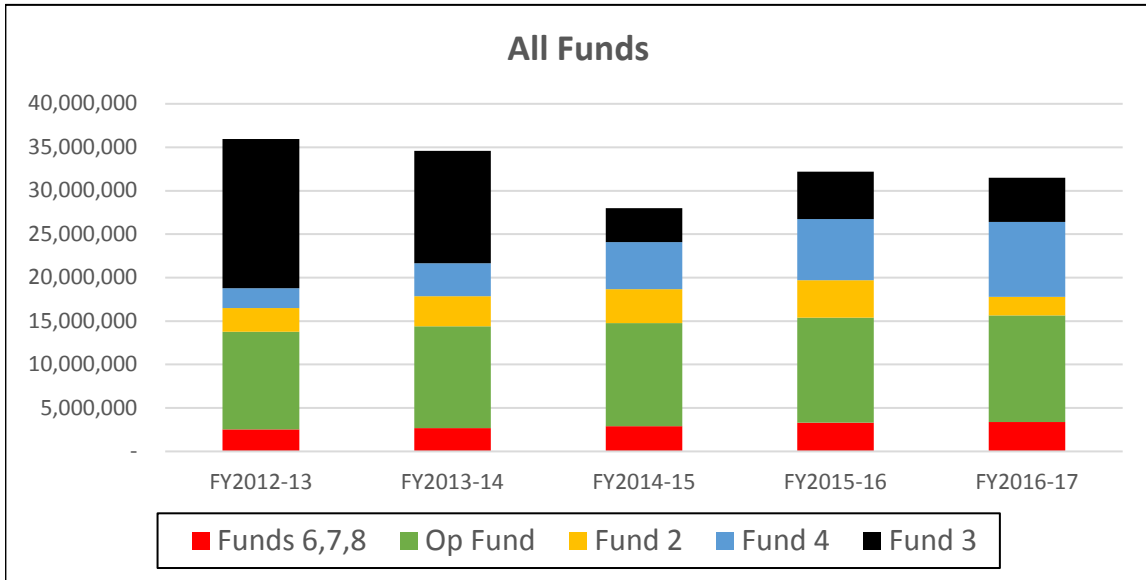
HOW ARE WE MANAGING LOCAL TAXPAYER MONEY?



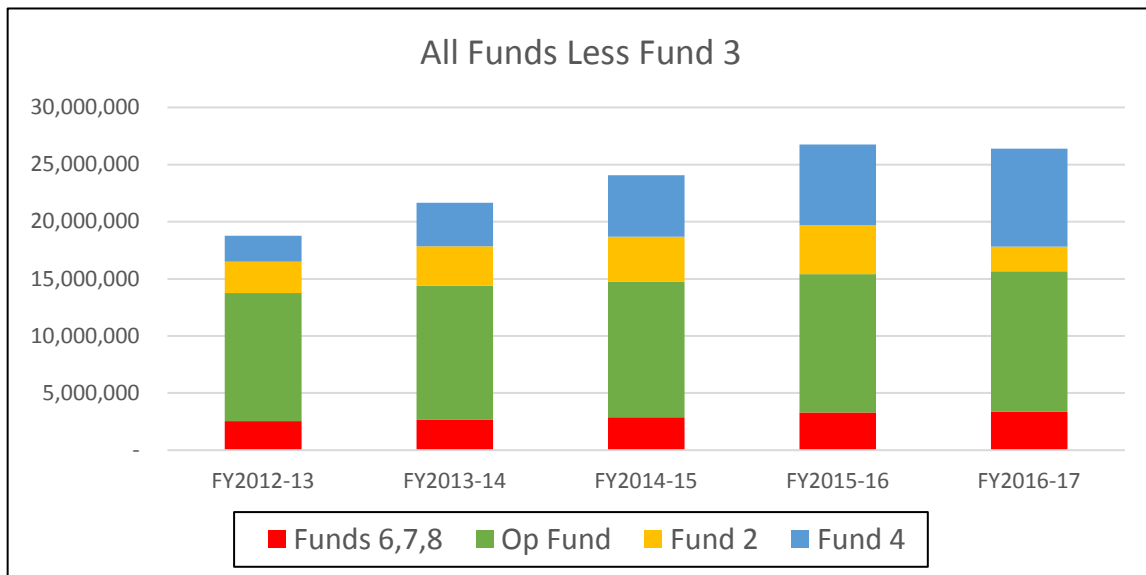
The highlight of the 2017-2018 fiscal year is the continued steady growth of the District's operating fund balance as represented above.

WHAT DOES THE TOTAL FUND BALANCE HISTORY REVEAL?

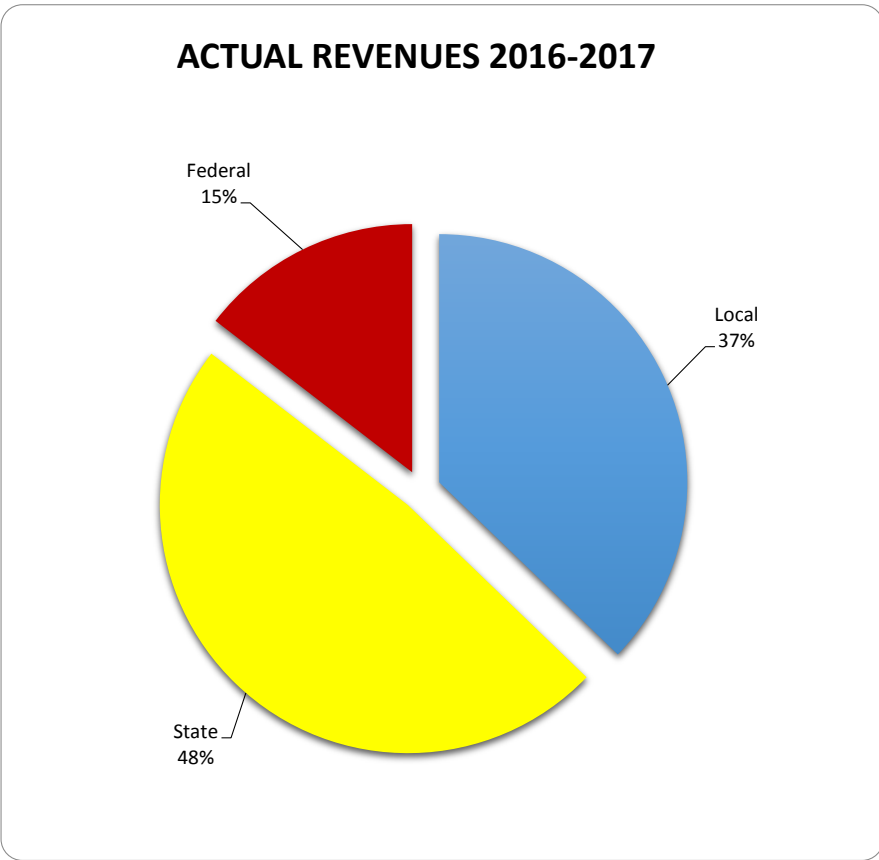
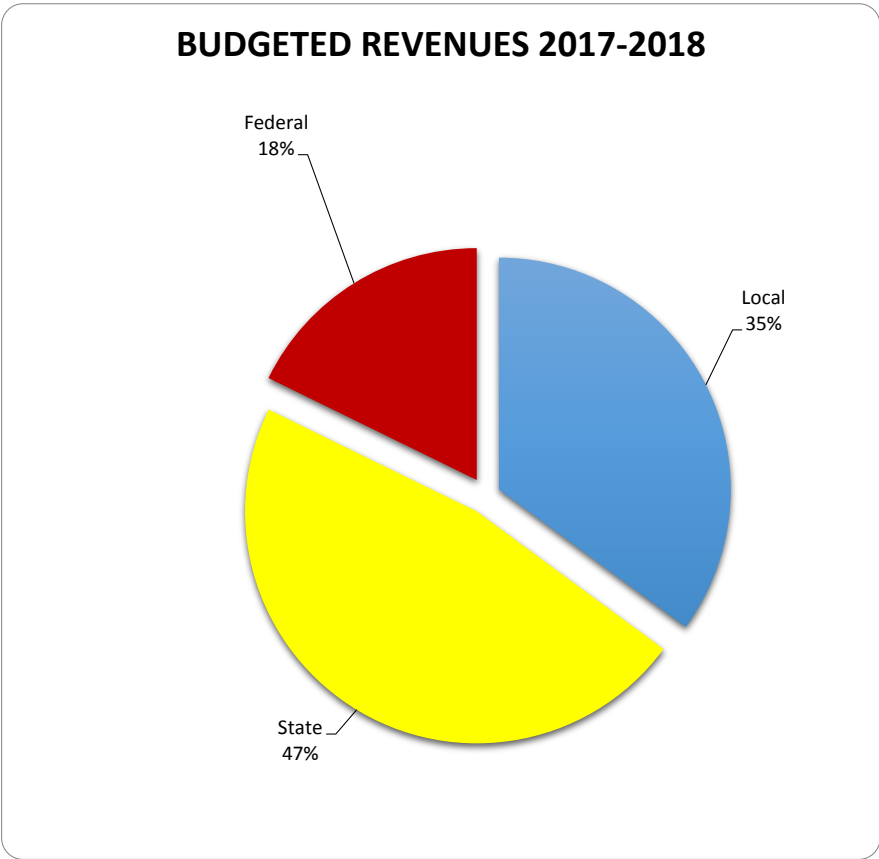
The chart below reflects the composition of the total fund balance of FSPS. Starting from the bottom, Funds 6,7 & 8 have consistent balances through the years. The same is true for the Operating Fund, with incremental increases in this fund's balance each year. Fund 2 shows consistency until FY2016-17, when certain state funds were purposefully spent down. Fund 4 shows a steady increase as the six sinking funds of the District grow. Fund 3 shows a decrease for three years as renovations are spent from this Capital Projects Fund until bond refinancing brought in more funds.



The chart below removes the Capital Project Fund balance to highlight the consistency of the District's fund balances. In fact, the chart reveals steady growth until FY2016-17, when the District purposefully spent down Fund 2 balances.



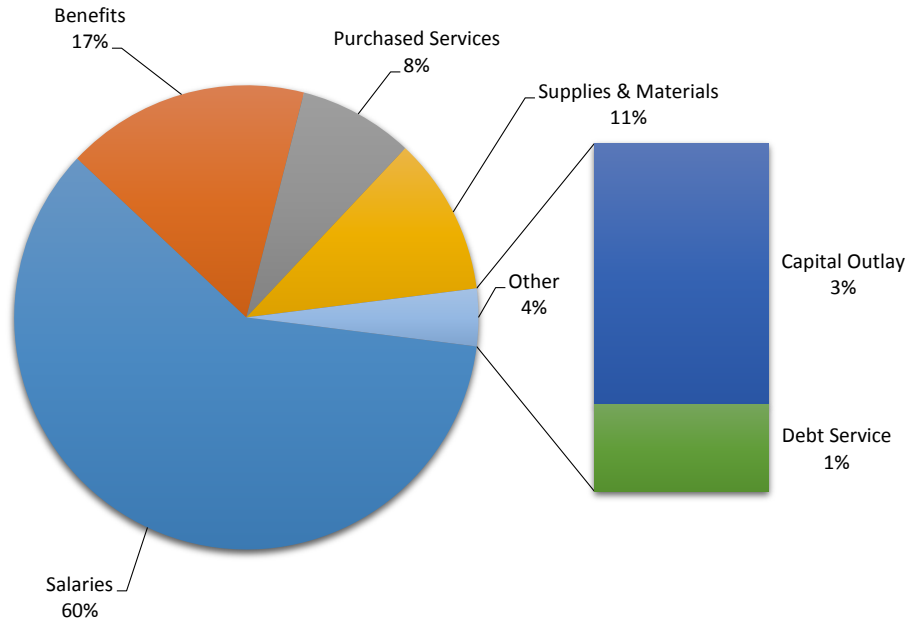
WHAT ARE THE SOURCES OF REVENUES?



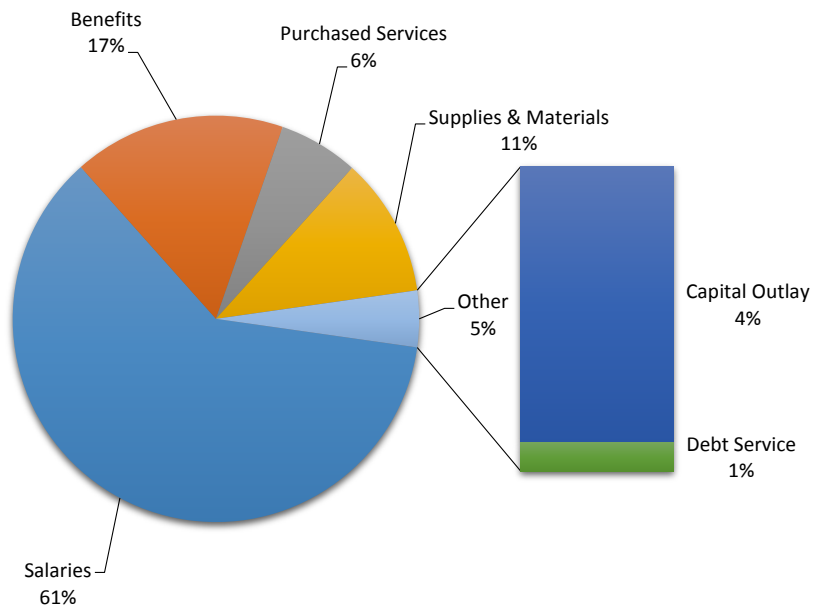
WHAT DOES THE MONEY BUY?

Total Funds

BUDGETED EXPENDITURES 2017-2018



ACTUAL EXPENDITURES 2016-2017



Fort Smith Public Schools
Budget Summary for 2016-17 & 2017-2018

Actual Summary for 2016-2017

	2016 - 2017 Budget	2016 - 2017 Actual	2017 - 2018 Budget
	<u>All Funds</u>	<u>All Funds</u>	<u>All Funds</u>
Beginning Balance	\$ 32,205,360	\$ 32,205,360	\$ 31,478,190
<u>Revenue</u>			
Local Revenue	52,976,765	59,242,494	56,602,098
State Revenue	76,509,515	76,807,191	76,013,535
Federal Revenue	26,663,958	23,174,598	28,623,061
Total Revenue	156,150,238	159,224,283	161,238,694
<u>Expenses</u>			
Salaries	95,847,098	94,766,915	98,279,290
Benefits	26,780,163	26,193,750	27,559,123
Purchased Services	11,297,929	9,842,531	13,125,131
Material & Supplies	18,474,986	17,149,489	17,213,912
Capital Outlay	4,757,355	6,293,682	4,772,557
Other	988,857	667,323	1,270,471
Debt Service	5,129,341	5,037,763	5,100,692
Total Expenses	163,275,729	159,951,453	167,321,176
Net Proceeds (see summary below)	(7,125,491)	(727,170)	(6,082,482)
Ending Balance	\$ 25,079,869	\$ 31,478,190	\$ 25,395,708

Actual 2016-2017 Summary of Net Proceeds

Decrease in Capital Projects Fund	Fund 3	(384,000)
Decrease in NSL Fund	Fund 2	(321,000)
Net decrease in remaining funds	All Funds	(22,000)
Total Increase or (Decrease)		(727,000) *

* Represents 0.46% of Total Revenue

**Fort Smith Public Schools
Actual Summary - All Funds
For School Year 2016-2017**

Fund		Beginning				Ending
#	Name	Balance	Revenue	Transfer	Expenses	Balance
1	Teacher Salary	\$ -	\$ -	\$ 62,860,340	\$ 62,860,340	\$ -
2	Operating	16,395,050	132,479,895	(69,302,556)	65,131,792	14,440,597
3	Capital Projects	5,460,382	42,977	1,060,630	1,487,948	5,076,041
4	Debt Service	7,044,209	1,208,623	5,381,546	5,037,763	8,596,615
6	Federal	462,090	15,293,498	40	15,174,776	580,852
7	Activity	1,457,613	2,481,313	-	2,665,685	1,273,241
8	Child Nutrition	1,386,016	7,717,977	-	7,593,149	1,510,844
Total		\$ 32,205,360	\$ 159,224,283	\$ -	\$ 159,951,453	\$ 31,478,190

**Fort Smith Public Schools
Budget Summary - All Funds
For School Year 2017-2018**

Fund		Beginning				Ending
#	Name	Balance	Revenue	Transfer	Expenses	Balance
1	Teacher Salary	\$ -	\$ -	\$ 63,905,288	\$ 63,905,288	\$ -
2	Operating	14,440,597	132,693,258	(66,826,090)	68,888,391	11,419,374
3	Capital Projects	5,076,041	-	(2,806,466)	1,266,250	1,003,325
4	Debt Service	8,596,615	965,733	5,727,268	5,100,692	10,188,924
6	Federal	580,852	19,591,795		20,172,647	-
7	Activity	1,273,241				1,273,241
8	Child Nutrition	1,510,844	7,987,908		7,987,908	1,510,844
Total		\$ 31,478,190	\$ 161,238,694	\$ -	\$ 167,321,176	\$ 25,395,708

Fort Smith Public Schools
Actual Summary - Legal Fund Balance
For School Year 2016-2017

	Operating Fund			Teacher Salary Fund	Debt Service Fund	Legal Fund Balance
	Funds 2000/2001	Other Operating	Total Fund 2	Fund 1	Fund 4	Grand Total
Balance at July 1, 2016	\$ 12,096,702	\$ 4,298,348	\$ 16,395,050	\$ -	\$ 7,044,209	\$ 23,439,259
Revenue						
Local (Property Taxes)	52,954,626		52,954,626			52,954,626
State Foundation	57,337,948		57,337,948			57,337,948
Act 27 - 98% Collections	764,232		764,232			764,232
Professional Development (PD)		371,213	371,213			371,213
Alternative Ed (ALE)		433,690	433,690			433,690
English Language (ELL)		1,346,508	1,346,508			1,346,508
State Poverty (NSL)		10,965,083	10,965,083			10,965,083
Other State Funding		5,504,610	5,504,610			5,504,610
Other Local Funding	2,369,011	282,776	2,651,787		172,075	2,823,862
Other Federal Funding	150,198		150,198		1,036,548	1,186,746
Total Revenue	113,576,015	18,903,880	132,479,895	-	1,208,623	133,688,518
Expenses						
Salaries	16,069,369	3,393,137	19,462,506	62,860,340		82,322,846
Benefits	19,835,241	2,679,582	22,514,823			22,514,823
Purchased Services	4,168,519	3,319,969	7,488,488			7,488,488
Material & Supplies	8,509,771	2,613,759	11,123,530			11,123,530
Capital Outlay	3,431,394	736,373	4,167,767			4,167,767
Other	221,131	153,547	374,678			374,678
Debt Service					5,037,763	5,037,763
Total Expenses	52,235,425	12,896,367	65,131,792	62,860,340	5,037,763	133,029,895
Transfers In (Out)	(61,153,108)	(8,149,448)	(69,302,556)	62,860,340	5,381,546	(1,060,670)
Net Proceeds	187,482	(2,141,935)	(1,954,453)	-	1,552,406	(402,047)
Balance at June 30, 2017	\$ 12,284,184	\$ 2,156,413	\$ 14,440,597	\$ -	\$ 8,596,615	\$ 23,037,212

**Fort Smith Public Schools
Budget Summary - Legal Fund Balance
For School Year 2017-2018**

Operating Fund			Teacher Salary Fund	Debt Service Fund	Legal Fund Balance	
Funds 2000/2001	Other Operating	Total Fund 2	Fund 1	Fund 4	Grand Total	
Balance at July 1, 2017	\$ 12,284,184	\$ 2,156,413	\$ 14,440,597	\$ -	\$ 8,596,615	\$ 23,037,212
Revenue						
Local (Property Taxes)	54,467,396		54,467,396			54,467,396
State Foundation	58,047,766		58,047,766			58,047,766
Act 27 - 98% Collections	883,894		883,894			883,894
Professional Development (PD)		371,744	371,744			371,744
Alternative Ed (ALE)		385,172	385,172			385,172
English Language (ELL)		1,374,984	1,374,984			1,374,984
State Poverty (NSL)		10,841,065	10,841,065			10,841,065
Other State Funding		4,056,910	4,056,910			4,056,910
Other Local Funding	1,757,053	272,241	2,029,294			2,029,294
Other Federal Funding	235,033		235,033		965,733	1,200,766
Total Revenue	115,391,142	17,302,116	132,693,258	-	965,733	133,658,991
Expenses						
Salaries	16,697,861	3,447,321	20,145,182	63,905,288		84,050,470
Benefits	20,710,619	2,631,155	23,341,774			23,341,774
Purchased Services	5,525,718	3,795,664	9,321,382			9,321,382
Material & Supplies	9,415,562	2,608,671	12,024,233			12,024,233
Capital Outlay	2,954,180	182,017	3,136,197			3,136,197
Other	718,065	201,558	919,623			919,623
Debt Service			-	5,100,692		5,100,692
Total Expenses	56,022,005	12,866,386	68,888,391	63,905,288	5,100,692	137,894,371
Transfers In (Out)	(60,867,493)	(5,958,597)	(66,826,090)	63,905,288	5,727,268	2,806,466
Net Proceeds	(1,498,356)	(1,522,867)	(3,021,223)	-	1,592,309	(1,428,914)
Balance at June 30, 2018	\$ 10,785,828	\$ 633,546	\$ 11,419,374	\$ -	\$ 10,188,924	\$ 21,608,298

Fort Smith Public Schools
Allocation of Operating Revenue - Funds 1, 2 & 4
For School Year 2017-2018

	2016- 2017 Actual	2017 - 2018 Budget	Amount Increase (Decrease)	Percentage Increase (Decrease)
Local (Property Taxes)	\$ 52,954,626	\$ 54,467,396	\$ 1,512,770	2.86%
State Foundation	57,337,948	58,047,766	709,818	1.24%
Act 27 - 98% Collections	764,232	883,894	119,662	15.66%
Professional Development (PD)	371,213	371,744	531	0.14%
Alternative Ed (ALE)	433,690	385,172	(48,518)	-11.19%
English Language (ELL)	1,346,508	1,374,984	28,476	2.11%
State Poverty (NSL)	10,965,083	10,841,065	(124,018)	-1.13%
Other State Funding	5,504,610	4,056,910	(1,447,700)	-26.30%
Other Local Funding	2,823,862	2,029,294	(794,568)	-28.14%
Other Federal Funding	1,186,746	1,200,766	14,020	1.18%
	\$ 133,688,518	\$ 133,658,991	\$ (29,527)	-0.02%

Fort Smith Public Schools
Allocation of Operating Expenses - Funds 1, 2 & 4
For School Year 2017-2018

	2016- 2017 Actual	2017 - 2018 Budget	Amount Increase (Decrease)	Percentage Increase (Decrease)
Kindergarten	\$ 3,832,399	\$ 3,994,388	\$ 161,989	4.23%
Elementary	21,052,021	22,432,648	1,380,627	6.56%
Junior High School	9,471,880	10,225,310	753,430	7.95%
Senior High School	10,819,138	11,225,362	406,224	3.75%
Instructional	409,425	389,766	(19,659)	-4.80%
Gifted & Talented	737,986	724,985	(13,001)	-1.76%
Athletics	3,308,069	3,043,616	(264,453)	-7.99%
Performing Arts (Secondary)	2,327,247	1,994,002	(333,245)	-14.32%
Special Education	8,825,399	9,229,699	404,300	4.58%
Vocational Education	3,036,815	3,198,914	162,099	5.34%
Support Services (Student)	7,239,243	7,434,526	195,283	2.70%
Support Services (Instruction)	7,197,576	7,602,592	405,016	5.63%
District Administration	1,015,036	1,676,588	661,552	65.18%
School Administration	8,223,978	8,171,328	(52,650)	-0.64%
Service Center Services	3,341,877	4,222,433	880,556	26.35%
Maintenance & Operations (M&O)	15,979,797	16,484,124	504,327	3.16%
Transportation	3,469,793	3,225,781	(244,012)	-7.03%
Professional Development (PD)	1,079,414	1,077,878	(1,536)	-0.14%
Alternative Education (ALE)	2,096,336	2,232,203	135,867	6.48%
English Language (ELL)	2,077,719	2,228,141	150,422	7.24%
Proverty Funds (NSL)	8,264,298	8,136,553	(127,745)	-1.55%
Restricted State Grants	4,186,686	3,842,842	(343,844)	-8.21%
Debt Service	5,037,763	5,100,692	62,929	1.25%
	\$ 133,029,895	\$ 137,894,371	\$ 4,864,476	3.66%

**Fort Smith Public Schools
Capital Projects Fund
For School Year 2017-2018**

Fund 3	Comments	2016 - 2017 Budget	2016 - 2017 Actual	2017 - 2018 Budget
Beginning Balance		\$ 5,460,382	\$ 5,460,382	\$ 5,076,041
<u>Revenue</u>				
Interest Earnings		-	10,122	-
State Partnership Funding		-	32,855	-
Total Revenue		-	42,977	-
<u>Expenses</u>				
<u>State Partnership Projects</u>				
Cook	(design only)	10,000		10,000
Trusty	(design only)	10,000		10,000
Kimmons	(design only)	10,000		10,000
Ramsey	(design only)	10,000		10,000
Southside	(design only)	10,000		10,000
Northside - Shelter	(design only)	10,000		10,000
Southside - Shelter	(design only)	10,000		10,000
<u>Other Projects</u>				
Ballman - Canopy				192,500
Fairview - Canopy			2,830	220,000
Tilles - Canopy			7,500	330,000
Darby - HVAC		25,989		
Kimmons - Vestibule				30,000
Northside - Annex			3,848	133,750
Northside - Waterproofing	(design only)	23,249	9,310	
Northside - Waterproofing	MTS	464,989	477,187	
Southside - Track & Fencing	(design only)	48,560	11,664	
Southside - Track & Fencing	Forsgren, etc.	696,528	715,971	
Southside - Roofing	(design only)	33,250		
Southside - Roofing		475,000		
Land Purchases		250,000	259,638	250,000
Future Projects	(design only)	40,000		40,000
Total Expenses		2,127,565	1,487,948	1,266,250
Bond Proceeds (net of fees)				
Transfers in (out)		(1,117,817)	1,060,630	(2,806,466)
Ending Balance		\$ 2,215,000	\$ 5,076,041	\$ 1,003,325

Fort Smith Public Schools
Actual Summary - Federal Funds
For School Year 2016-2017

Federal Fund		Beginning				Ending
#	Name	Balance	Revenue	Transfer	Expenses	Balance
6430	ROTC	\$ -	\$ 92,111	\$ -	\$ 92,111	\$ -
6441	Title IV - 21st Century	-	100,838		100,838	-
6449	Title VII - Indian Ed	-	134,610		134,610	-
6501	Title I	-	5,644,134		5,644,134	-
6502	Title I - Migrant	-	196,666		196,666	-
6504	Title I - School Imp Grant (SIG)	-	681,257		681,257	-
6505	Title I - SIG Set Aside	-	101,692		101,692	-
6510	Title I - Neglected & Delinquent	-	14,732		14,732	-
6530	Homeless (McKinney)	1,471	53,000		54,471	-
6557	Preschool Development Grant	-	1,846,410		1,846,410	-
6562	Childcare & Development	21,050	454,408		414,244	61,214
6563	Childcare Quality Approved	14,262	4,000		17,230	1,032
6570	Vocational Ed (Carl Perkins)	-	254,514	28	254,542	-
6578	Title III - Voc Ed Part F	-	27,485		27,485	-
6600	Adult Ed - Direct & Equitable	-	253,373		253,373	-
6610	Adult Ed - Federal	-	19,658		19,658	-
6636	Adult Ed - EL Civics	-	27,871		27,871	-
6702	Title VI-B (IDEA)	-	3,352,250		3,352,250	-
6710	Federal Preschool	-	146,588		146,588	-
6750	Medicaid	38,095	156,305		106,723	87,677
6751	School Based Mental Health	4,375	1,834		1,217	4,992
6752	ARMAC (Medicaid Admin Claims)	382,837	767,991		724,891	425,937
6756	Title II - Part A (Teacher Quality)	-	483,171		483,171	-
6761	Title III - ELL	-	368,612		368,612	-
6799	MIECHV (Maternal, Infant & Early Childhood Home Visits)	-	109,988	12	110,000	-
Total		\$ 462,090	\$ 15,293,498	\$ 40	\$ 15,174,776	\$ 580,852

**Fort Smith Public Schools
Budget Summary - Federal Funds
For School Year 2017-2018**

Federal Fund		Beginning				Ending
#	Name	Balance	Revenue	Transfer	Expenses	Balance
6430	ROTC	\$ -	\$ 117,139	\$ -	\$ 117,139	\$ -
6441	Title IV - 21st Century		155,596		155,596	-
6449	Title VII - Indian Ed		118,816		118,816	-
6501	Title I		7,664,333		7,664,333	-
6502	Title I - Migrant		178,700		178,700	-
6504	Title I - School Imp Grant (SIG)		1,285,725		1,285,725	-
6505	Title I - SIG Set Aside		113,196		113,196	-
6510	Title I - Neglected & Delinquent		18,679		18,679	-
6530	Homeless (McKinney)		50,000		50,000	-
6557	Preschool Development Grant		2,065,650		2,065,650	-
6562	Childcare & Development	61,214	429,975		491,189	-
6563	Childcare Quality Approved	1,032	4,000		5,032	-
6570	Vocational Ed (Carl Perkins)		261,981		261,981	-
6578	Title III - Voc Ed Part F		74,762		74,762	-
6600	Adult Ed - Direct & Equitable		255,555		255,555	-
6610	Adult Ed - Federal		19,658		19,658	-
6636	Adult Ed - EL Civics		31,232		31,232	-
6702	Title VI-B (IDEA)		4,058,853		4,058,853	-
6710	Federal Preschool		147,895		147,895	-
6750	Medicaid	87,677	135,000		222,677	-
6751	School Based Mental Health	4,992	796		5,788	-
6752	ARMAC (Medicaid Admin Claims)	425,937	407,913		833,850	-
6756	Title II - Part A (Teacher Quality)		1,451,758		1,451,758	-
6761	Title III - ELL		433,583		433,583	-
6799	MIECHV (Maternal, Infant & Early Childhood Home Visits)		111,000		111,000	-
Total		\$ 580,852	\$ 19,591,795	\$ -	\$ 20,172,647	\$ -

**Fort Smith Public Schools
Budget Summary - Child Nutrition Fund
For School Year 2017-2018**

	2016 - 2017 Budget	2016 - 2017 Actual	2017 - 2018 Budget
	<u>Fund 8</u>	<u>Fund 8</u>	<u>Fund 8</u>
Beginning Balance	\$ 1,386,016	\$ 1,386,016	\$ 1,510,844
<u>Revenue</u>			
F/R - Lunch Reimbursement	4,697,000	4,607,231	4,698,000
F/R - Breakfast Reimbursement	1,400,000	1,427,356	1,500,000
Daily Sales & Reimbursements	952,100	972,571	1,035,000
Commodities	625,000	544,008	575,000
Snack Reimbursement	98,255	96,483	105,408
State Matching	51,000	51,052	52,000
Interest	2,000	2,550	2,500
Other	15,500	16,726	20,000
Total Revenue	7,840,855	7,717,977	7,987,908
<u>Expenses</u>			
Salaries	3,059,109	3,048,273	3,111,539
Benefits	1,109,764	1,118,124	1,154,670
Purchased Services	61,750	68,051	75,500
Material & Supplies	3,431,737	3,212,302	3,481,108
Capital Outlay	136,000	132,583	150,091
Other	13,000	13,816	15,000
Total Expenses	7,811,360	7,593,149	7,987,908
Transfers In (Out)	-	-	-
Net Proceeds	29,495	124,828	-
Ending Balance	\$ 1,415,511	\$ 1,510,844	\$ 1,510,844